

# CONTENTS

<i>Foreword</i>	ix
<i>Acknowledgments</i>	xi
<i>Introduction</i>	1
<b>1 Instructional Leadership</b> <i>Learning to Reach Beyond the Classroom</i>	11
<b>2 Instructional Leadership in Small Urban Schools</b> <i>No Time to Lose</i>	33
<b>3 Institutional Leadership</b> <i>Changing the Culture of the School</i>	49
<b>4 Supporting Teacher Leadership</b> <i>The Role of Principals</i>	75
<b>5 Formalizing Teacher Leadership</b> <i>Three Emerging Models</i>	99
<b>6 Policy Leadership</b> <i>Teachers' Voices Outside Schools</i>	121
<b>Conclusion</b> <i>One Classroom, One School, and One Network at a Time</i>	137

viii CONTENTS

<i>Notes</i>	147
<i>Additional Reading</i>	151
<i>About the Author</i>	155
<i>Index</i>	157